

BUILT A STRONG FOUNDATION IN 2024

\$44B

ORDERS -a)
+7% with strength in
Power & Electrification

\$35B

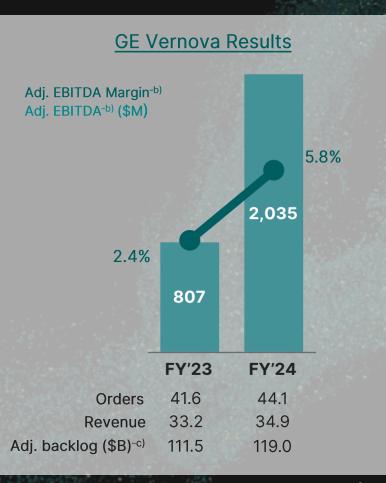
REVENUE -a)
+7% driven by services
and equipment

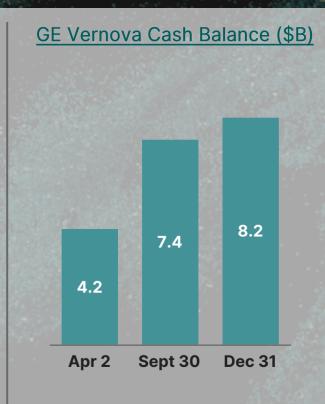
\$1.7B

FREE CASH FLOW *

+\$1.3B year-over-year from adj. EBITDA* growth

SIGNIFICANT MARGIN EXPANSION & CASH GENERATION







POWER

+180 basis points driven by Gas Power strength



WIND

+380 basis points due to improvements at Onshore Wind

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ELECTRIFICATION

+520 basis points due to volume, price and productivity

REAFFIRMING FULL YEAR 2025 GUIDANCE

Revenue

Adjusted EBITDA margin*

Free cash flow*

\$36B - \$37B

High-single digits

\$2.0B - \$2.5B

(a – year-over-year; variances for orders, revenue, and segment EBITDA margin are presented on an organic basis; organic revenues and organic segment EBITDA margin are non-GAAP financial measures; (b – Adj. EBITDA and adj. EBITDA margin are presented on a consolidated basis and are non-GAAP financial measures; (c – backlog defined as remaining performance obligation (RPO). Adjusted backlog is a non-GAAP financial measure—and is defined as Total RPO (GAAP) of \$115.6B and \$119.0B, less RPO related to the portion of Steam Power nuclear activities sold to Electricité de France S.A. of \$4.1B and zero, as of December 31, 2023 and 2024, respectively. The sale was completed in the second quarter of 2024.

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*Non-GAAP financial measure. Reconciliation against comparable GAAP measures are available on our <u>website</u>.
This document contains forward-looking statements. Visit our <u>website</u> for details on the uncertainties that may cause our actual future results to be materially different than those expressed in our forward-looking statements.

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